





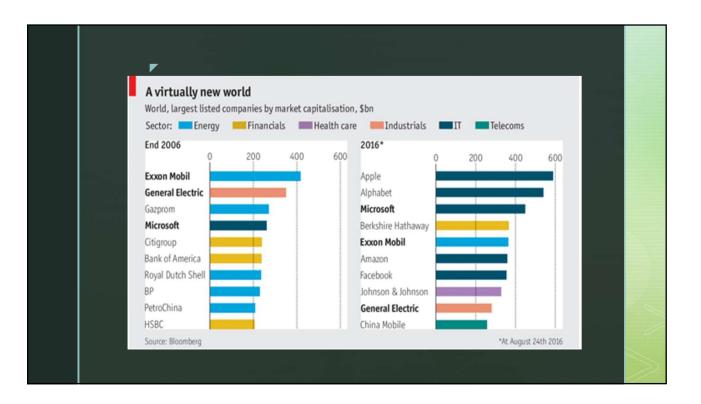


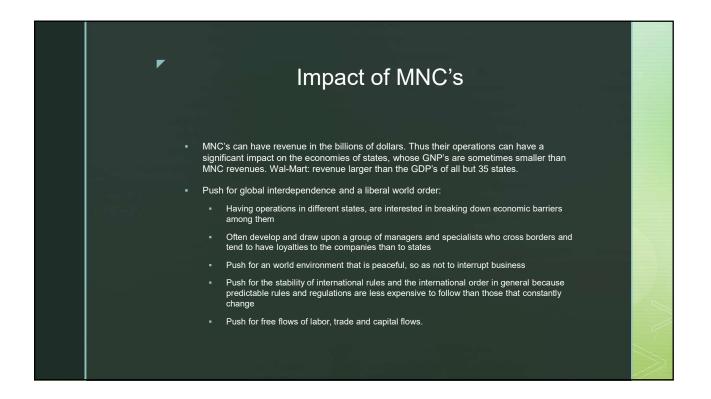
The Multinational and Transnational Corporation

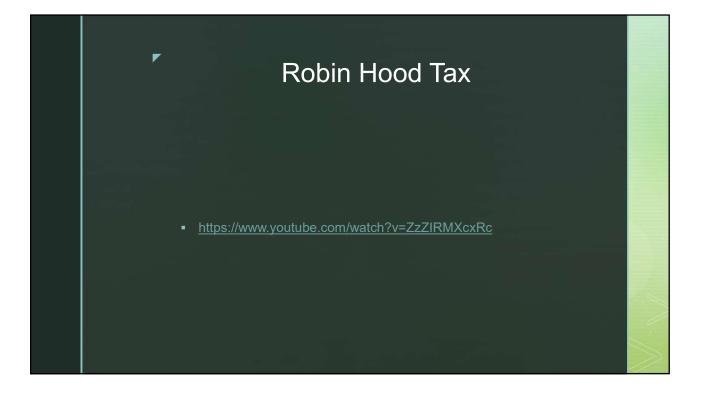
- Mercantilist view: MNCs take on the identity of a state, pursue a state's interests and generally act as an agent of a state in the global economy. Thus should be treated with suspicion because they are foreign agents.
- Revolutionary or revisionist view: MNC's control a state, whose government acts as the MNC's agents and uses public policy to push forward the interests of the MNC. Thus MNCs should be treated with suspicion because of their power
- Liberal view: MNCs are independent of any state, pursuing their own interests in the form of profits, owing no loyalty to any state, acting as its own agent and neither controlling nor under the control of any state. Should be treated the same as any other company in terms of its interests and how it pursues profits



- Multinational corporations (MNCs) are companies based in one state but operate globally, with fixed facilities and employees in several countries.
- Types of MNCs:
 - Industrial corporations: corporations that manufacture goods and sell them in various countries (cars, electronics)
 - Financial corporations: banks that operate in several countries
 - Service corporations: entities that provide services in several countries (telephone services, airlines)











Organization of MNCs

 Subsidiaries (companies owned by another country) of the MNC operate in host countries and are subject to the laws and regulations of the host country. While physically separate from the parent corporation, they are managerially and otherwise connected, as they are staffed by the parent company and the strategy, operations and profits of the subsidiaries are also controlled by the parent company.



Attitudes towards MNCs and FDI

Mercantilists: FDI is a way for a country to lose control over its economic foundations to foreign countries; thus FDI can be a threat to national security and sovereignty, and to the overall economic well-being of the country, as profits and control of economic activities are in the hands of foreign nationals.

Developing Countries and MNCs and FDI

- Economic nationalists in developing countries: while the FDI that MNCs bring is needed to develop the economy, there is the chance that it is the way for other countries to exploit and colonize the country, as was the case in the past.....So welcome the investment but worry that it comes at a high price in terms of long-term economic wellbeing and national security
- It is also the means by which traditional culture and economic activities are displaced and destroyed, thus threatening the identity of the country.

MNCs and FDI

- Economic nationalists in developed countries: also are worried that FDI means loss of economic control to foreign powers. Worry that competitors will dampen economic growth by repatriating profits (sending profits from subsidiaries back to the home company) and will gain control of key industrial sectors and natural resources– airplane and defense manufacturers, energy companies, oil companies.
- Thus often believe that FDI is a threat and should be eliminated.

MNCs and FDI

- Liberals: FDI is good because it spreads economic activity across borders, spurs growth in all countries, and contributes to greater economic efficiency in the global economy by enabling economic activity to take place where the conditions for doing business are most favorable.
- Because FDI produces jobs and economic activity in host countries, it is beneficial to those countries, whose level of economic activity and prosperity would be lower if not for that investment. Tend to worry less about the national security aspects of FDI because hold that the more international economic activity there is, the less likely conflicts will lead to war. International economic activity tends to foster cooperation and non-violent conflict resolution.

Relations Between MNCs and Governments

- Relations between and MNC and its home country can be complicated by the fact that the MNC has subsidiaries in particular countries that may or may not be friendly to the home country.
- Thus a MNC may invest in a country that the home country wishes to isolate economically and politically; thus, it might be punished by the home country through fines, or its directors subject to criminal prosecution. Ex: US companies that would try to create subsidiaries in Iran.

Relations Between MNCs and Home Governments

- This relationship also might become complicated because of the actions of the home country or the actions of a host country.
 - The home country may initiate hostile operations against the host country of an MNC subsidiary, resulting in the confiscation of the subsidiary company's property in the host country. The prospect of such an action may lead the MNC to lobby the home government against hostile actions, or to blame the home government for the loss of its property and claims for compensation e.g. US/United Fruit in Chile
 - A host country may also confiscate the property of a subsidiary for other reasons, cause the parent MNC to lobby its home country government to pressure the host country to reverse it actions or compensate the MNC.

Relations between MNCs and host countries

- Decisions to base a subsidiary in a host country usually follows negotiations in which the MNC attempts to extract the most favorable terms possible from the host government in which the host government attempts to lure the MNC to invest and the MNC threatens to take its investment elsewhere unless favorable conditions are created:
 - Favorable tax treatment

- Creation of infrastructure
- Investment in relevant education of workforce
- Relief from environmental, safety and other regulations
- Favorable treatment for goods imported as part of manufacturing process.

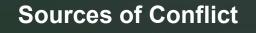
Sources of Conflict between MNCs and Host Countries

- Governments break agreement on taxes, infrastructure, etc. This
 may be the result of a change in government, a change in the
 economic environment or a change in the political environment.
 This poses problems for the MNC because once it has invested,
 it is difficult to take that investment out– cannot move capital,
 may be difficult to sell the subsidiary for a reasonable price.
- Host country nationalizes the subsidiary. To nationalize: the action by a government to convert capital from private to public ownership and control.

Sources of Conflict

Changes in host country's trade policies that hurt the subsidiary because meant to help the country's citizenowned corporations and businesses.

For example, trade restrictions that limit imports of cheap goods important to a manufacturing process, forcing the subsidiary to buy more expensive goods from local vendors. Countries may also specify that a certain percentage of the materials used in a manufacturing process be sources from local suppliers.



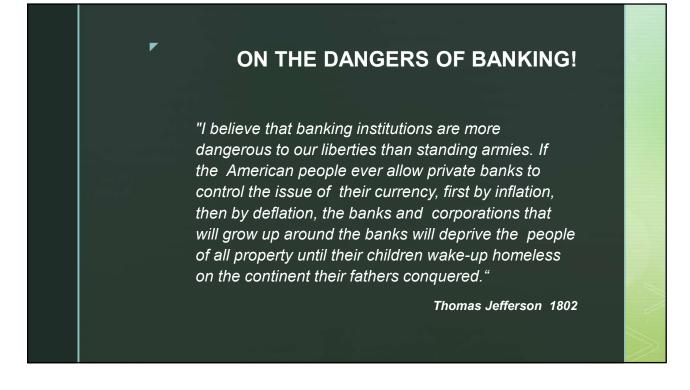
- Changes in monetary policy that weaken the value of the host country's currency may make the import of crucial materials more expensive.
- Civil wars or domestic violence may hurt business, or damage or destroy capital, leading to the withdrawal of the MNC or the suspension of its operations in the host country.

POST WW2 DEVELOPMENTS – Many Crises

- 1982: Mexican Debt Crisis
- 1985: Savings and Loan Association Crisis (US)
- 1989: Japanese asset bubble burst
- 1991: Bank of Credit and Commerce International (BCCI) scandal- biggest banking fraud....lack of regs.
- 1992: Maastrich Treaty –EU and Euro
- 1994: Financial Crisis in Turkey
- 1995: Barings Bank fails for a second time.
- 1997: East Asian Financial Crisis













- Massive Increase in Volume of Trading across different markets.
- The daily volume of share trading on the New York Stock exchange increased from approximately 10 million in 1970 to over 1 billion in 2005. Today (2018) it is 1.5 billion/daily -- daily trade value about \$30 billion
- All Stock markets = \$1.7 trillion/day
- Foreign Exchange markets = \$5.3 trillion/day remember: The height of a stack of one trillion one dollar bills measures 67,866 miles.



